THE QUEST FOR POWER: ANALYZING THE COSTS AND BENEFITS OF CUBA’S NUCLEAR ENERGY POLICY

Jonathan Benjamin-Alvarado

There is no design control, no procurement documentation, no controls on materials and purchases, no control equipment ( . . . ) Who is going to operate this plant? The indispensable international requirement for operation of a nuclear reactor is that the operator be trustworthy that people believe that this person will respect international law and will be capable of operating and maintaining this plant with strict compliance with safety standards ( . . . ). It is obvious that Fidel Castro does not meet any of these requirements.

— Nils Díaz, Director of Nuclear Engineering Sciences at the University of Florida in Congressional Testimony on the Cuban Nuclear Project, July 25, 1991

Since the late 1970s, Cuba has pursued a nuclear energy capability by attempting to build two nuclear reactors at Juraguá, in Cienfuegos province. These policies were ambitious by any measure. Originally, Cuba envisioned a network of nuclear reactors across the island. When completed, the nuclear facilities would represent a shining example of the success of the Cuban revolution, highlighting developments in technological and scientific expertise. The plans for nuclear development have undergone numerous changes and reevaluations until 1992 when the project was placed in a state of “suspension” because of the loss of Russian financing for construction. About this same time numerous questions had been raised surrounding the safety of the partially completed reactors, as well as the competence of the Cuban nuclear bureaucracy that would be left to operate the plants. The quotation above represents the depth of doubts that follow Cuba’s attempt to develop a nuclear capability. These doubts, coupled with the suspect economic value of nuclear energy development on the island, pose more questions than they answer.

The purpose of this examination will be to provide a cost and benefit analysis of Cuba’s nuclear project that looks at how the economic, political, and nuclear safety issues surrounding development of nuclear energy may affect the environment. This can be viewed as a part of the Cuban “quest for power.” It can also be viewed as part of a broader body of research that looks at the relationship between natural resources, economic development and environmental policy in revolutionary Cuba.1 It is also an attempt to provide an objective analysis of an issue that heretofore has often been the fodder of many of the less than complimentary exchanges between Havana and Washington. Because it has been used in this propagandistic fashion, much of the credible scientific and political analyses needed for sound decision-making has been forsaken for the expediency of accumulating political capital. A sound analysis requires that we remind ourselves that environmental problems deserving our attention do not necessarily exist “today” but are (at least potentially) in prospect for the future,

whether near or distant. Moreover, we must take into consideration under the present circumstances that even the most thoughtful opprobrium to Cuban nuclear aspirations from the United States may have little influence on Cuba. Before engaging in analysis it is useful to place Cuba’s nuclear ambitions into a proper historical context. The following section provides a brief examination of the historical development of Cuba’s nuclear program and its associated policies.

In retrospect, an analysis of Cuban nuclear activities suggests that officials involved in initiating the nuclear program gave primary consideration to political reasons, viewing potential economic dividends as important but less significant. Moreover it bears to reason that little or no emphasis was placed on all of the parallel nuclear bureaucracies and institutions usually associated with the development of a nuclear power industry. Environmental imperatives lay outside these core considerations and would not be emphasized until after the disaster at Chernobyl.

At the start of the program the government attempted to emphasize the economic benefits. Fidel Castro Díaz-Balart, the former Executive Secretary of the Cuban Atomic Energy Commission, claimed that the first Juraguá reactor when running at full capacity, would allow the country to save 600,000 tons of oil annually. If all four units were operating, he said, the savings would be 2.4 million tons of oil annually.

Yet Cuba’s actions left little doubt as to the prime motivation for the venture. Two possible forms of nuclear cooperation were available to Cuba: (1) the construction of a “turnkey” project; or (2) the provision of technical assistance, which would be less efficient. Cuba opted for the latter, which was perceived to be “the most flattering for the political ambitions of the Cuban leadership.” Moreover, it was not clear that a nuclear energy program was even needed in Cuba. A 1970 monograph by Soviet geologist Boris Semevski did not even discuss nuclear power engineering as a possible alternative for overcoming Cuba’s acute shortage of organic fossil fuel. Semevski concluded that the planned construction of two thermo-electric power stations of 1,200 megawatts would “finally solve the shortage of energy and would make Cuba the Latin America leader in energy production per capita.” But only a short while later, Cuba launched its ambitious scheme to construct a network of nuclear power facilities on the island. Cuba’s nationalism was an important motivation for the project. The country sought out a symbol to prove its increasing international stature and a means of exhibiting the capabilities of its model of revolution and development. Indeed, a nuclear power station built with Cuban hands would become a brilliant propagandistic confirmation of the success of the Cuban Revolution.

2. María Dolores Espino clearly elucidates the reasons for concern over environmental deterioration in Cuba. Among the reasons listed production maximization without consideration of costs, an inadequate regulatory environment, the absence of pressure groups. Additionally, Cuba suffers from many of the same factors that also affect of “developing” countries like, chronic external imbalance and debt burdens, the use of inefficient, inappropriate and obsolete technologies, and a lack of adequate funding for an infrastructure. In Espino, “Environmental Deterioration and Protection in Socialist Cuba,” Cuba in Transition—Volume 2 (Miami: Florida International University, 1992).


4. This is based on the assumption that a “turnkey” project would take less time to complete and that Cuba could enjoy the benefits of a lessened dependence on fossil fuels.


6. B.N. Semevski, Economiceskaya geografiya Kuby (The Economic Geography of Cuba) (Leningrad: Nauka, 1970), p. 67. This monograph is still considered by some to be the most comprehensive study on Cuban geography.

7. Ivanov, op. cit.
As a by-product of nuclear ascendancy, Cuba could lessen its dependence on oil imports, thereby developing a stronger bargaining position with the Soviets and diminishing the impact of the U.S. embargo. Cuba’s domestic oil production is roughly one and a half million tons annually. The amount required to meet its basic energy needs is eight million tons annually. Under the old trade agreement with the Soviet Union, Cuba received thirteen million tons of oil annually. This arrangement allowed Cuba to resell the five-million-ton excess and to export six and a half million tons of oil annually. During the “special period” Cuba has been able to generate only 30 percent of its energy requirements. The severely diminished output has resulted in blackouts, limited telephone service and the extensive shutdown of factories throughout the island. The peak energy use on the island is estimated at about 1,500 megawatts per hour. The addition of a 417-megawatt reactor to the grid would partially reduce the impact of the loss of Russian oil.

**METHODOLOGY**

This paper employs a benefit-cost analysis of Cuba’s nuclear energy policy that will describe the potential environmental impact of Cuba’s efforts to develop nuclear energy on the island, including potential problems that need to be mitigated or solved. It will lay out a few alternative courses of actions that might be taken. This will include the nature and magnitude of the tradeoffs implicit in the different policy choices. This is accomplished by establishing an evaluative criterion for assessing the major environmental considerations confronting Cuba in its attempt to complete the Juraguá venture: nuclear safety, economic constraints and political imperatives. The resulting outcome matrix present’s alternatives that are not mutually exclusive in helping to solve or mitigate the nuclear safety and environmental problems in Cuba. It may be the case that one policy option may be employed in conjunction with another “alternative.”

**Table 1. Cuba’s Sources of Energy**

<table>
<thead>
<tr>
<th>Type of Generation</th>
<th>Potential MW</th>
<th>%</th>
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<tbody>
<tr>
<td>Thermo-electric</td>
<td>2,983.5</td>
<td>80.3</td>
</tr>
<tr>
<td>Hydroelectric</td>
<td>48.6</td>
<td>1.3</td>
</tr>
<tr>
<td>Gas Turbine</td>
<td>100.0</td>
<td>2.7</td>
</tr>
<tr>
<td>Sub-Total</td>
<td>3,132.1</td>
<td>84.3</td>
</tr>
<tr>
<td>Industrial Plants</td>
<td>584.4</td>
<td>15.7</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>3,716.5</strong></td>
<td><strong>100.0</strong></td>
</tr>
</tbody>
</table>


This study employs a benefit-cost (BC) analysis as the evaluative criteria. BC conceptualizes the domain of benefits accrued to a society (valued by the society itself) in terms of their utility. BC views the nuclear policy problem as involving some production relationship between scarce and highly constrained resources (economic and natural) and beneficial outcomes. This type of analysis also allows for those resources and benefits to be variable in scale. The choice of one policy alternative does not necessarily mean that all other considerations impacting the decision-making process are eliminated. Far too often in the debate surrounding Cuba’s nuclear ambitions a zero-sum relationship is established muting the possibility of resolving any of the issues at hand.

8. Interview by author with Arnaldo Coro Antich, Chief Science and Technology Correspondent, Radio Havana, Havana, Cuba. Information obtained in this interview was verified in subsequent interviews with Cuban officials and a former engineer with Sherritt Ltd., the leading oil producer in Cuba, in January 1996.

9. Recent visits to Cuba by the now former Russian Deputy Prime Minister Oleg Sokovets and Russian Minister of Foreign Affairs Yevgeniy Primakov sparked a renewed interest in the status of Cuban and Russian economic relations. Together they signed bilateral trade and cooperation agreements in the areas of oil and nuclear energy for preferable trade arrangements, financing and technology assistance. There is a suggestion that this is a renewal of the barter of oil for sugar by two cash strapped economies. See Jonathan Benjamin-Alvarado, “Cuban Nuclear Developments,” The Monitor: Nonproliferation, Demilitarization and Arms Control, Vol. 2, No. 1-2 (Winter-Spring 1996), p. 1. See also, “Russian, Cuban Accord on Completion of Reactor,” Agence France Presse, (February 24, 1996); and “Cuba-Nuclear Plant JV Seen by June,” Caribbean Update (April 1, 1996).

The most important criterion is that the projected outcome solves the policy problem to an acceptable degree. The present condition of U.S.-Cuban relations requires us to assess the impact with a judgement on our part whether and why a given alternative is thought to be desirable and by whom. This is the difficulty and the challenge of such an analysis.

ENVIRONMENTAL IMPERATIVES—RISKS AND REWARDS

Prior to Cuba’s decision to suspend construction of the two reactors at Juraguá, numerous questions had been raised concerning the safety of the reactors, the lack of international scrutiny of the construction site, allegations of shoddy workmanship, and the potential for a “Cuban Chernobyl,” a mere two hundred miles from the southern shore of the United States. This section will attempt to clarify the risks and rewards of Cuba’s pursuit of a nuclear energy capability, including those related to nuclear safety, reactor design, the potential impact of a nuclear incident, and a summary of assessments of the state and integrity of the Cuban nuclear program. A review of economic constraints will focus on Cuba’s search for a legitimate source of financing to complete the project, as well as details surrounding the formation of the empresa mixta (a joint venture), the Juraguá Consortium between Russia and Cuba. Finally, this section will briefly touch upon the “impact” of the Helms-Burton Amendment of 1996, the political implications of Russia’s apparent re-commitment to competing Juraguá.

Nuclear Safety

Critics assert that the prevailing economic difficulties have forced the Castro regime to cut corners, approve shoddy workmanship, and compromise safety considerations. The debate over safety at Juraguá raises the possibility of a “Cuban Chernobyl.” Critics contend that if a “major” or “serious” incident were to take place, large amounts of radioactive discharge could spew into the atmosphere and surrounding waters. The radioactive fallout would create a “dead-zone” with a 18-mile radius where nothing could survive; a 200-mile where there would be serious health risks and food production would be impossible; pockets of high contamination that could drift as far as 300 miles away; and a radioactive cloud creating serious ecological damage as far north as Tampa, Florida, with a secondary fallout extending to a 900-mile radius (depending on prevailing weather conditions). The prevailing ocean currents would carry the radioactive fallout westward through the Jagua Trough, possibly spreading the contamination to the southern Cuban archipelago, including the Isla de Pinos.

The Cuban reactor was the first Soviet nuclear venture in the Western Hemisphere. The challenges of building the reactor so far from home and in a completely different climate led to extensive delays in the construction schedule. Moreover, defectors familiar with procedures and practices at the reactor construction site label Juraguá “technical disaster.” Vladimir Cervera, an engineer working in quality control at the reactor, stated that x-ray analysis showed that the welding pipes in the cooling system were weakened by air pockets, bad soldering, and heat damage. He continued to say, of the pipes that were originally approved, 15 percent were later found to be flawed. Another defector, geologist José Oro, stated that the plant has numerous faulty seals and structural defects, and that the steam system has been left outdoors uncovered since December 1990. This would have exposed the equipment to highly corrosive tropical salt air, inflicting critical damage. The stability of this equipment is essential to reactor safety, because leakage or other structural failure could result in a

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meltdown.\textsuperscript{15} Russian and Cuban officials responsible for safety, construction and quality control defensively and flatly deny that Juraguá’s safety is a legitimate concern. They point to Finland’s Loviisa Soviet-designed VVER nuclear reactor as evidence of a safely-operating Soviet-designed nuclear power facility.\textsuperscript{16} Cuban specialists who had worked at the Juraguá site are quoted as saying that the Juraguá facility is virtually earthquake and tornado-proof. They also say that the humid climate and the possibility of direct air crash have been taken into consideration into the construction of the containment structure.\textsuperscript{17} They do acknowledge that a nuclear incident is possible but contend that the area of fallout would be limited to an area of no more than 30 km (18.6 miles) and would pose a threat to no other countries. Furthermore, they argue that the probabilities for Juraguá are in line with those of other pressurized water cooled reactors.\textsuperscript{18} In response to the criticism of Cuba’s nuclear policy, a leading Cuban official states that, “Cubans would never build a nuclear plant that isn’t safe, we are the ones who have to live here, we are the ones the most concerned with it.”\textsuperscript{19} Dr. Daniel Codorniú Pujals, President of the Agencia de Energía Nuclear (AEN) contends that even with the prevailing economic difficulties, Cuba has been able to reorient its focus on maintenance and conservation.\textsuperscript{20}

Even with these reassurances from Cuban officials the doubts persist. In testimony before the House Subcommittee on the Western Hemisphere, Kenneth O. Fultz of the Resources, Community, and Economic Development Division of the U.S. General Accounting Office stated:

Furthermore, the assessments of risks from earthquakes and dispersion of radioactive pollutants suggest that an active seismic fault could produce large to moderate earthquakes. In fact, in 1992 this plate produced a 7.0 on the Richter scale. A 1988 assessment estimated that the Cienfuegos area could produce an earthquake with a probable maximum magnitude of 5.0 on the Richter scale.\textsuperscript{21}

At a recent seminar in Washington, Thomas Cochran, Senior Scientist, with the Natural Resources Defense Council discussed the safety concerns regarding the Juraguá plant. The potential dangers posed to the United States by the power plant were dismissed by Cochran. Rather than being based on scientific findings, he concludes that these concerns were fueled by anti-Castro sentiments that have prevented pursuit of a policy that could ensure safe operation of the plant.\textsuperscript{22} One could not expect a Chern-

\begin{enumerate}
\item \textsuperscript{16} Press Conference Transcript, NBC Nightly News (July 5, 1991).
\item \textsuperscript{17} A comprehensive exposition of the technical attributes of the CEN Juraguá are contained in Miguel Serradet Acosta, “Programa Nucleoenergético Cubano,” a paper presented at the Regional Seminar on Public Information, in Havana, Cuba, May 19, 1995. For details see also, proceedings of the congressional hearing “International Commercial Reactor Safety,” July 25, 1991 before the Subcommittee on Nuclear Regulation of the Committee on the Environment and Public Works, U.S. Senate, 102d Congress (Washington, D.C.: GPO, 1991); and “Nuclear Safety: Concerns With the Nuclear Power Reactors in Cuba,” testimony before the House Subcommittee on the Western Hemisphere, Committee on International Relations (GAO/RCED-92-262, Sept. 24, 1992) and (GAO/ T-RCED-95-236, August 1, 1995).
\item \textsuperscript{18} Berta García, Tamara Acosta, Elizabeth Carabalí, and Julio Enrique Milián, “Correspondencia con los lectores: Preguntas e inquietudes acerca de la Central Nuclear en Juraguá,” \textit{Nucleus}, No 19 (1995), pp. 55-56.
\item \textsuperscript{19} Interview by author with Miguel Serradet Acosta, Director, Centrales Electrónucleares, MINBAS, Havana, January 15, 1996.
\item \textsuperscript{20} Interview by author in Havana, Cuba, January 18, 1996.
\item \textsuperscript{21} “Concerns with the Nuclear Power Reactors in Cuba,” GAO/T-RCED-95-236 (August 1, 1995), p. 7; see also Jerome L. Heffter and Barbara J.B. Stunder, \textit{Transport and Dispersion for a Potential Accidental Release of Radioactive Pollutants From the Nuclear Reactor at Cienfuegos, Cuba}, NOAA, Air Resources Laboratory (August 1992).
\item \textsuperscript{22} For a summary of Cuba’s nuclear bureaucracies see Darío Gandarias Cruz and Daniel Codorniú, “El Programa Nuclear Cubano y su Infraestructura Científico-Técnico,” (Havana: Agencia de Energía Nuclear de Cuba, 1995).
\end{enumerate}
byl-type accident in Cuba. Unlike the Chernobyl RBMK-type reactor, the VVER reactor design incorporates a second containment structure for preventing the release of radiation in case of an accident. Ju-
raguá is a “one-of-a-kind” reactor design that is similar in design to 27 other Russian-designed reac-
tors currently operating in the former Soviet Union
and Eastern Europe. These reactors have operated for
400 reactor-years without a major accident. Cochran
emphasizes that if a nuclear accident were to occur,
most of the environmental degradation and radiation
discharged would be limited to Cuba. He was critical
of the Cuban expenditure on nuclear energy, stating
that upgrading the power generation capability of the
island’s 156 sugar mills using co-generation of ba-
gasse is far less expensive and could provide up to
one-quarter of Cuba’s energy needs.23

Economic Constraints
In the search for a legitimate source of financing to
complete construction of the Juraguá project it is
necessary to discuss the nature of Cuban cooperation
with the Russian nuclear firms, Atomoemergoexport
and Zarubezhatomenergoexport, and the role that
Russian specialists continue to play at the site. Both
firms continue to have a limited number of engineers
at the site (estimated at about 200) mostly working
in a supervisory capacity.

Numerous international firms have been mentioned
as potential partners including Ansaldo SpA of Italy,
Siemens KWU of Germany and Electricité de France
(EdF). Yet, when these firms are queried about their
involvement with Cuban nuclear plans, all deny that
there are any plans to provide assistance in the reac-
tor construction. Once this firm is found, any associ-
ation would ensure that the third partner (tercer so-
cio) of the joint venture (empresa mixta) would be
first to recoup its investment in the project, the Rus-
sians second and the Cuban partner last.24 The joint
venture proposes to sell electrical generation to the
Cuban state electrical power firm. From the time
that the joint venture nuclear cooperation deal is fi-
nalized it would take approximately 36 to 42 months
for operation to begin. This places the startup date at
fall 1999 at the absolute earliest.

Political Considerations
The Helms-Burton Amendment of 1996 expressly
proscribes any assistance to the Cuban nuclear pro-
gram and seeks to penalize and states or firms with a
dollar-for-dollar reduction in foreign assistance from
the United States. Because Russia has committed it-
self to providing Cuba with assistance to finish the
construction at Juraguá, and because Russia is receiv-
ing aid from the United States for its nuclear pro-
gram, it is uncertain what this will mean for relations
within this policy triangle. Compounding this uncer-
tainty is the provision within this new law that ex-
empts application of the penalties to aid to Russia
covered under the Cooperative Threat Reduction
(CTR) Act of 1991. Virtually all assistance going to
Russia’s nuclear infrastructure is covered under the
CTR. Moreover, Russia’s Ministry of Atomic Energy
(MINATOM) operates with a high degree of auton-
omy that calls into question how effective sanctions
emanating from the Helms-Burton legislation will be
against the Russians. The uncertain international en-
vironment for accepting U.S. law, the increased Rus-
sian commitment to cooperating with Cuba, and
Cuban resolve to complete Juraguá, set a complex of
obstacles and imperatives before a rational resolution
of the potential for a nuclear facility of questionable
integrity.

SUMMARY
Three factors currently weigh heavily against the
safety of Cuba’s nuclear programs. First, the fact that
no comprehensive technological and scientific assess-
ment of the Cuba’s nuclear facilities is readily avail-

23. Comments taken from a presentation at the Washington seminar on Juraguá, May 9, 1996; See also Jonathan Benjamin-Alvarado,

24. The total investment for the third partner is estimated at $500 million over a three year period, the Russian investment would total
about $300 million dollars. The Cuban contribution to the joint venture would be in the form of labor provided in bulk construction. See
authors interview with Serradet Acosta; and Serradet Acosta, Programa Nucleoenergético Cubano, pp. 12-13.
able, gives rise to the uncertainty of the safety of its nuclear program. Second, claims and counterclaims about the shoddy construction and poor construction of the reactors at Juraguá suggests that there is a reasonable doubt for concern. Finally, Russia’s legacy in nuclear industry leaves much to be desired. Its intimate cooperation with Cuba compounds the already existing fears and opprobrium to the development of nuclear energy on the island. Although, preliminary assessments of the reactor design, the safety record of other similarly designed reactors, and the on-going development of Cuba’s nuclear bureaucracy, all suggest a positive movement toward a competent nuclear industry, legitimate doubts remain. Here, in a passing nod to Ronald Reagan’s position regarding Soviet compliance on disarmament measures, we can trust the Cubans are doing the right thing, but we must also verify that this is so.

The loss of Cuba’s Soviet benefactor has rocked the Cuban economy. Moreover, it has forced the nuclear program to refocus its meager resources toward maintaining what facilities already existed and hoping to be able to conserve its partially constructed reactors until such time as it could secure financing for the completion of the projects at Juraguá. The constraints are considerable and suggest that if Cuba intends to complete Juraguá, many of the procedures associated with a safely operating nuclear facility will have to be compromised. This is a realistic suggestion when one sees how much difficulty Brazil, a country with a significantly larger economy, has had in completing its own civilian nuclear energy reactors. The economic rationale of nuclear energy development in Cuba has always been questionable. In light of its recent economic difficulties, and its growing inability to maintain energy sufficiency, its decision to continue this pursuit is understandable yet is a high risk for completion. The resources that have applied to this pursuit may have been put to better use in the development of other sources of energy.

When assessing Cuba’s continued pursuit of nuclear energy one must seriously consider how much political capital it could earn by completing the project. Domestically, it would be a gold rush of sorts, the ultimate show of defiance in the backyard of Los Señores Imperialistas. Here it matters little how efficient these reactors would be. The idea of such a high technological accomplishment becomes the highlight of the success of the revolution. Internationally, there is little opposition to Cuba’s attempts to develop nuclear energy with the exception of the United States.

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25. This refers to the billboard across the street from the U.S. Interests Section in Havana, Cuba in which a Cuban revolutionary dressed in full combat gear staring across the water to a wart-nosed caricature of Uncle Sam states “Señores Imperialistas No Tenemos Ningún Miedo de Uds.”
FUTURE SCENARIOS AND PROJECTED OUTCOMES

Resuming Construction
The potential for environmental disaster because of a nuclear incident exists but will most likely be concentrated in Cuba, devastating the island. The $800 million estimate from the Ansaldo feasibility study is conservative because there remain unanswered concerns about nuclear safety, no means of independent verification of claims and counterclaims regarding the integrity of the CEN Juraguá. It is important to remember that the IAEA is not a regulatory body in the strictest sense of the word. Although it provides services for operational safety and review assessments, its primary function is that of promotion of nuclear power, providing monitoring and verification against proliferation of nuclear weapons capabilities. Moreover, even with the establishment of new agencies within the Cuban government for the environment, nuclear safety, and material control and accounting, questions remain regarding the competence of such agencies and their inherent ability to meet internationally recognized standards of environmental protection and nuclear safety. This is especially relevant in the wake of the Chernobyl experience and because of Cuba’s close cooperation with Russia in the area of nuclear energy. Moreover, Espino, Díaz-Briquets, Pérez-López and others, assert that Cuba’s over reliance on symbolic undertakings often negate and are in essence immune to the clearly definable environmental considerations.

Continuing the “State of Suspension”
By continuing to keep the project in the state of “suspension” or “conservation,” the Cubans keep open the possibility of finding a source of financing the completion of the nuclear project. The negative implication of this alternative is that it does little to assuage the concerns of the international community regarding the integrity of the Juraguá construction site. Russia’s renewed commitment without the requisite financial resources, relegates its capacity to assist the Cubans, to a symbolic gesture of friendship. This is by far the least costly of the options presently available to the Cubans. Choosing this option raises the specter that continues to be a source of much of the criticism related to Juraguá, that of inadequate storage and deterioration of mechanical equipment. If at such time that Cuba finds the means to restart construction, its engineers may find that the equipment has been irreparably damaged by the elements. Here the Cuban nuclear program may find that even with financing secured, the cost of repairing damaged equipment may place completion of the reactors at Juraguá out of reach. Pursuing this option also means that no comprehensive technical assessment of the site will be forthcoming. In this absence, there can be no verifiable and internationally recognized nuclear safety regimen that adequately responds to all the concerns regarding CEN Juraguá.

Yet this alternative remains the most acceptable to critics of the program for the time being because its signifies that there will be no movement toward completion of this venture. It remains a credible option for Cuban officials because it keeps a window of opportunity for external financing open. The Ansaldo feasibility study, while optimistic about completing the project, may have underestimated the costs of completing Juraguá because of the potential for the unforeseen and hidden costs of back fitting, update and replacing weather damaged and poorly maintained equipment.26 Maintaining the “state of conservation” does not allow observers of the Cuban nuclear program to get any closer to resolving the potential environmental problems that remain a mystery. Cuba’s efforts to institute bureaucratic mechanisms that address environmental concerns are laudable, but they are constrained in their ability to

26. Much has been made of the vaunted Ansaldo feasibility study. Since its release in 1995 it has served to verify, more than anything else, that much work remains before the Juraguá reactor can be completed. Moreover, the $800 million price tag for completion places it far outside the reach of either Cuba or Russia. Cuba remains a high-risk economic environment for any potential investor, regardless of political persuasion. Until such time as the Cuban economy demonstrates a measure of economic stability and growth most prudent investor will steer clear from any projects in Cuba that do not possess the potential for a short-term return. Unfortunately for Cuban nuclear aspirations, the Juraguá project does not possess such a potential at this time.
Costs and Benefits of Cuba’s Nuclear Energy Policy

Table 3. Outcomes Matrix

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<tbody>
<tr>
<td>Resuming Construction</td>
<td>Uncertain</td>
<td>Low</td>
<td>Uncertain</td>
<td>Moderate/Low</td>
<td>High</td>
</tr>
<tr>
<td>State of Suspension</td>
<td>Low</td>
<td>Neutral</td>
<td>High</td>
<td>High</td>
<td>Low</td>
</tr>
<tr>
<td>Abandonment of Project</td>
<td>Low</td>
<td>Neutral</td>
<td>High</td>
<td>High</td>
<td>Moderate</td>
</tr>
<tr>
<td>Pursuing Alternatives</td>
<td>Moderate</td>
<td>Moderate</td>
<td>High</td>
<td>High</td>
<td>Moderate</td>
</tr>
</tbody>
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Source: By author.

assiduously pursue and resolve environmental concerns.

Abandoning Juraguá - Burying the “White Elephant”

Abandoning the pursuit of a nuclear energy capability may result in an overwhelming public relations disaster of sorts for the Cuban leadership. While failing to finish construction of the Juraguá project would appear to be devastating setback for Cuba’s economic recovery, continuing to pursue a project that may never come to fruition, might prove to be costlier for Cuba’s long-term hopes for economic and fiscal stability. Committing almost another billion dollars to a project of questionable return would lend added credibility to the suggestion that centrally-directed command economies place symbolic emphasis first before any sound economic rationale. In the case of the Juraguá project, almost two billion dollars will have to be committed by a rather weak and indebted economy, before operation of questionably safe nuclear reactor could conceivably begin. The economic aspect of Cuba’s nuclear ambition is less than convincing. And still, the nagging criticisms regarding nuclear safety and the threat of environmental disaster remain. Addressing these needs might require Cuba to invest substantially more than the $800 million mentioned in the Ansaldo feasibility report before Juraguá-1 comes on-line. For critics of the program, this would be the best alternative and would essentially relegate the project to the “dustbin of history,” having been written off as a gross inefficiency and a poor energy policy option. This would not in any way lessen Cuba’s dependence on oil. The recovery of the present economic system, and introduction of a market or mixed economy will require fossil fuels for the time being. Cuba will still be forced to develop alternative sources of energy that could help it meet its energy demands with the least amount of environmental degradation. This is the most important decision that confronts any choice related to energy and energy development on the island. Cuba has the most to gain from the development of energy self-sufficiency, but also has the most to lose from it. Unfortunately, poor execution of a nuclear scheme could have virtually permanent and irreversible consequences.

CONCLUSION

Rather than hold out any policy option as the best option, the purpose of this examination has been to weigh the risks and rewards of some of the potential policy alternatives presently available in the case of Cuba’s nuclear energy policy. The overriding concern of this examination has been to provide a clear exposition of the environmental impact of developing nuclear energy in Cuba. This has only been partially accomplished. What is readily apparent from this analysis is that it is not a simplistic choice of one option over another. There exist a multiplicity and overlapping of interests and imperatives that compound the decision-making process. Unfortunately these approaches are often at loggerheads and have had the effect of placing the issue into a zero-sum context. What has often been lost in this equation is the effect that all of these competing interests have on the Cuban population itself. The unreliable sources of energy impact the Cuban society most. The potential for an environmental cataclysm will effect this very same group the most. Presently, the inability of the Cuban government to resolve the energy crisis and to provide adequate and verifiable environmental protection for its people is justifiably reason enough for close scrutiny of its nuclear aspirations. The absence of the constructive confidence-building measures in the Caribbean Basin, es-
especially as they relate to Cuba, exacerbates the problematic relationships in place and only serves place an adequate resolution of this situation beyond reach.

Although it lies outside of the realm of political possibilities for the time being. A resumption of technological and scientific exchanges between the United States and Cuban nuclear communities would provide the most tangible means to assuaging the fears of a nuclear disaster in Cuba. This would not be something new. In the late 1980’s, the Nuclear Regulatory Commission and officials from Cuba’s Secretariado de Energía Atómica Nacional (SEAN) conducted exchanges and visits to facilities in both the United States and Cuba. The purpose of the visits were mostly for information exchange. Re-institution of the exchange program could provide a means of conducting the proper scientific assessments of Cuba’s nuclear facilities that are certainly of great importance to all interested parties. Such a program of education and consultation would seek to make individuals aware of problems and opportunities that lie outside of its sphere of policy alternatives presently available. It also serves to provide additional training and professional education in areas that demand a high level of competence and responsibility. This process involves a full assessment of the present state of affairs at the reactor sites, and all associated bureaucracies. The two most important products of such an undertaking are: (1) a clearly defined set of scientific analyses of Cuba’s nuclear program that includes potential for reward and the potential for environmental risks and hazards from the exploitation of nuclear energy; and (2) the potential for changing values about the integrity of nuclear energy, in general, and in the integrity of the reactors at Juraguá. When provided with such information all interested parties can openly discuss the true nature of Cuba’s nuclear policy. Until such time, even under the most optimistic of political environments, the discussion of the subject will be an exchange of partially substantiated claims and counter-claims, if that.